INTRODUCTION

The year 1999 gave the world the euro, The Matrix, and the world’s first ever global sustainability benchmark—the Dow Jones Sustainability Index (DJSI). The product of a landmark collaboration between S&P Dow Jones Indices and SAM¹ (now RobecoSAM), the DJSI pioneered sustainable indexing and has shaped corporate sustainability practices ever since.² To commemorate the 20th anniversary of the DJSI in 2019, we reflect on its origins, its impact on the market, and the possible future of the sustainable investing landscape. Inclusion in the DJSI is seen as a badge of honor by sustainability champions around the world. Perhaps no other benchmark has had as profound an impact on the behavior of companies, as they seek to secure a coveted spot in the world-renowned DJSI World each year. Today, there are over 37,000 sustainable indices available worldwide,³ and with a 60% increase in the number between 2017 and 2018 alone, the industry is rapidly transforming.⁴ Amid this proliferation of environmental, social, and governance (ESG) benchmarking tools, the DJSI continues to make waves as the evolving global standard for benchmarking corporate sustainability performance, even two decades later.

1700s-1970s: THE ORIGINS OF RESPONSIBLE INVESTING

The notion of responsible investing is practically as old as investing itself. Records date back to the 18th century, when faith-based groups such as the Quakers and the Methodists provided guidance on “sinful” investments to avoid. To this day, faith-based strategies like Shariah-compliant investing are offered within the broader sustainable investment framework. However, the modern socially responsible investing (SRI) movement, as we know it, took off in the 1960s and 1970s, for example, with the boycott, divestment, and sanctions against South African companies during the era of apartheid. Similar measures were adopted during the Vietnam War, culminating in the

¹ Founded in 1995 as Sustainable Asset Management (SAM) and following an acquisition by Robeco in 2006, SAM was renamed RobecoSAM in 2013. Since February 2019, “SAM” is now used to market services and products of business units within RobecoSAM, which specialize in providing ESG data, ESG ratings, and ESG benchmarking.

² For more information see “Celebrating 20 Years of the Dow Jones Sustainability Indices.” S&P Dow Jones Indices, RobecoSAM.

³ See the Appendix for a summary of S&P DJI’s existing ESG product suite.

establishment of the first ethical investment vehicle, the Pax World Balanced Fund, in 1971.\(^5\) The mutual fund, which avoided investments in the supply chains of the controversial tactical herbicide Agent Orange, offered a channel for values-driven investors seeking to redirect their investments on the basis of pacifist moral principles. Together, these movements paved the way for a generation of socially conscious investors seeking to affect social and political change, underscoring the ambition of “putting one’s money where one’s mouth is.”

By the 1980s, SRI had become fairly standardized in removing “sin stocks,” such as alcohol, tobacco, weapons, and nuclear energy, from investment portfolios. Fundamentally about values, SRI is driven by the desire to align one’s investments with one’s beliefs. But as modern portfolio theory suggests, excluding stocks from the opportunity set reduces potential returns. While popular with values-driven investors, SRI thus did not gain widespread traction among mainstream investors and was left relegated to those willing to put their beliefs before their returns. However, the idea that responsible companies are not only morally superior, but are also superior in terms of financial performance was slowly starting to surface. In the early 1970s, the New York-based journalist Milton Moskowitz published lists of “responsible” and “irresponsible” companies, tracking their performance against the stock market. In 1973, he wrote in the *New York Times*, “I do harbor the suspicion that socially insensitive management will eventually make enough mistakes to play havoc with the bottom line.”\(^6\) While his thinking underpinned many of the ideas behind corporate social responsibility (CSR), it would remain largely disconnected from the typical investment process until ESG investing later became widespread—in part, due to the launch of the DJSI.

**1999: A WATERSHED MOMENT – THE LAUNCH OF THE DJSI**

In the belief that financial analysis is incomplete without extra-financial information, SAM was founded in 1995 as one of the world’s first asset managers focused exclusively on sustainable investing. At the time, few companies disclosed their exposure to ESG issues. SAM analysts began contacting companies directly, via phone calls or written requests. While hopeful, these initial attempts of calling individual companies to collect information on relatively undisclosed topics, such as company performance on greenhouse gases or human rights, proved challenging and difficult to scale. Building on this initial ad-hoc research, the annual SAM Corporate Sustainability Assessment (CSA) was later created, in what would soon become one of the most robust and well-established processes for

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measuring corporate sustainability performance in the world. However, to get to that point, the relatively young Zurich-based asset management company needed the industrial clout of a globally recognized brand to get the largest companies in the world to willingly share this information. It was for this reason that the founders of SAM pitched to Dow Jones Indexes (now S&P Dow Jones Indices) the idea of a global sustainability index built upon the rich ESG data that would emerge. The result was a powerful partnership to create a financial product that would radically transform the sustainable investment landscape—ultimately giving rise to the Dow Jones Sustainability Indices in 1999. SAM founder, Reto Ringger, recently said in a speech at the International University of Geneva about these early discussions with Dow Jones Indexes that, “it was an exciting time, as nobody had measured the sustainability performance of companies before.”

In the beginning, just 280 companies provided SAM with data, with 228 companies selected for inclusion in the first iteration of the index. At first, it was a small, self-selecting group of sustainability pioneers. Transparency was poor, and it was hard to imagine that it would develop into the leading benchmark for corporate sustainability that it is today. Twenty years later, nearly 1,200 companies actively participate in the SAM CSA, competing for one of the top spots in the world-renowned DJSI. Inclusion in the index is often regarded as a badge of honor and many companies make responding to the CSA—which can take hundreds of hours to complete—a priority for their business. The CSA, which has become synonymous with the DJSI, is seen as the most comprehensive assessment of extra-financial and sustainability indicators (commonly referred to as ESG today). It continues to provide a robust methodology for measuring corporate performance and preparedness on ESG issues. In 2019, the CSA was recognized for being the highest quality of 11 leading ratings providers in SustainAbility’s Rate the Raters 2019: Expert Views on ESG Ratings.


In recent history, several infamous events—the Bhopal Disaster, the Exxon Valdez oil spill, and the Enron scandal, for example—sparked growing concerns about irresponsible business practices. Later, many would question the long-term viability of traditional assumptions around company value. Thus, the idea emerged that a company’s overall performance may be tied to extra-financial, but financially material, issues, which helped move the responsible investing landscape from an emphasis on “values”

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(as with SRI) to a broader set of relevant information than what is captured by traditional financial metrics (that is, ESG). Furthermore, as company value has been shown to be increasingly driven by intangible assets,\footnote{According to Ocean Tomo (2015), more than 80% of corporate value reflected in the S&P 500\textsuperscript{6} was driven by tangible assets in 1975, while intangible assets accounted for less than 20% of the value. By 2015, these figures reversed, with intangible assets accounting for 87% of the value of companies in the S&P 500, and tangible assets accounting for the remaining 13%.

From the establishment of the Carbon Disclosure Project (2000), UN Principles for Responsible Investment (2006), International Integrated Reporting Council (2010), Global Initiative for Sustainability Ratings (2011), Sustainability Accounting Standards Board (2012), Sustainable Stock Exchanges Initiative (2012), Montreal Carbon Pledge (2014), UN Sustainable Development Goals (2015), France’s Article 173 (2015), Task Force for Climate-related Financial Disclosures (2015), and the EU’s Sustainable Finance HLEG recommendations (2018)—to name but a few—companies have a decisive mandate to disclose their performance on sustainability criteria. Moreover, many public pension funds, particularly in Europe, have introduced mandates requiring managers to incorporate ESG into their investment processes. This is creating a trickle-down effect that is catalyzing an ecosystem of investors demanding greater transparency on sustainability topics from the companies they manage. The sustainable investing landscape has thus grown tremendously in recent years to what is now a multitrillion-dollar industry, covering multiple asset classes from infrastructure and microfinance to public equities and sovereign bonds. Remarkably, one-quarter of all assets under management now incorporate ESG considerations within the investment process.\footnote{Kell, Georg. “The Remarkable Rise of ESG.” Forbes, July 11, 2018.}

**RAISING THE BAR: THE ROLE OF THE DJSI**

With the evolution of the DJSI since 1999, sustainability topics, corporate responsibility, and public reporting have evolved, while investor expectations have also risen. In the early days of responsible investing,
sustainability roles were typically a function of communications or marketing—largely disconnected from core business decisions in most companies. CSR teams were often understaffed and underfunded departments that much of the organization would ignore. But today, it is usually the investor relations professionals and other sustainability champions that drive not only sustainable practices but many strategic business decisions.

Many companies were also quick to realize that sustainable, long-term value creation would need to consider more than just short-term profit. As companies understood that societal needs, the regulatory environment, and expectations from the public were evolving, they found that they could indeed be more successful by being more sustainable\textsuperscript{14}—for instance, by preserving the natural resources their supply chains depend on, being more efficient in the management of their resources, attracting top talent whose expectations increasingly include a sense of corporate responsibility,\textsuperscript{15} and producing products sustainably to meet changing consumer preferences. It is perhaps for this reason that the Business Roundtable notably redefined its “Statement on the Purpose of a Corporation” in August 2019, signed by 181 CEOs, in a move away from the primacy of the shareholder and toward a commitment to all stakeholders.\textsuperscript{16}

\textbf{The CSA has definitely been part of a fundamental change as sustainability became integrated in our business... As we continue to develop our sustainability strategy and aim to keep raising the bar, the CSA continues to provide us with helpful insights on our strengths and weaknesses and provides inspiration for how to improve measurements and management systems.”}

- Hendrik Alpen, Sustainability Engagement Manager, H&M

\textbf{The DJSI and the Dow Jones Industrial Average® – Two Anchors for the Ages}

The second-oldest U.S. market index, the Dow Jones Industrial Average (DJIA) is the best known of the Dow Averages and a true market icon. While the reference to “industry” in its name dates back to 1896, the DJIA maintains a critical role in the world economy to this day. Throughout major domestic and global political events, wars, recessions, and countless economic cycles over the many decades, investors have faithfully looked to The Dow\textsuperscript{®}, as it is commonly known, as a bellwether for the rise and fall of the global economy.

Conceived a little over 100 years later, the DJSI has itself become an icon for the measurement and advancement of ESG practices globally. At a time when all eyes are on ESG, the DJSI World has become the “gold standard” for ESG-conscious investors and for the broader investment community. With its best-in-class approach to selecting the world’s top 10% of leading sustainability champions within industries, the DJSI World is the global reference point for identifying the companies that are best positioned to address unprecedented sustainability challenges for the future state of the world.

\textsuperscript{14} According to a \textit{2017 Cone Communications CSR Study}, 87% of respondents said they would purchase a product because a company advocated for an issue they cared about, while 76% would refuse to purchase a company’s products or services upon learning it supported an issue contrary to their beliefs. Furthermore, according to Better Business Journey, a small business consortium in the UK, “88% of consumers said they were more likely to buy from a company that supports and engages in activities to support society.” Source: Rock, Alycia. “What Is Corporate Social Responsibility?” The Borgen Project, 2013.

\textsuperscript{15} According to a survey by the nonprofit \textit{Net Impact}, 53% of workers said that “a job where [they] could make an impact” was essential to maintaining workplace happiness and that 35% would take a 15% pay cut to work for a company committed to CSR. Source: Meister, Jeanne. “The Future of Work: Corporate Social Responsibility Attracts Top Talent.” Forbes, 2012.

Over the past two decades, the SAM CSA and the DJSI have been the best-known sustainability barometers for corporations around the world. They have helped companies to bridge the gap between their sustainability journeys and investor demands for transparency amid the rapidly evolving sustainability landscape. Each year, new CSA topics are added and the scoring methodology is enhanced to ensure it stays current and to push for advances in corporate behavior and industry standards on ESG.

To this end, SAM frequently challenges companies on emerging ESG topics that may become part of upcoming regulatory changes, reporting guidelines, or simply the broader conversation (see Exhibit 1). For instance, the CSA first explored company tax strategies in 2014, just as this matter was becoming a contentious issue in corporate responsibility circles and well before companies had started to disclose on it. Indeed, since its inception, the CSA is often the first time a company is asked to consider a sustainability topic, spurring a conversation within the company that may lead to a change in its sustainability policies, business practices, or public reporting.

Exhibit 1: Topics Addressed by the SAM CSA before Becoming Mainstream within ESG

<table>
<thead>
<tr>
<th>TOPIC</th>
<th>INCORPORATED INTO THE CSA SINCE</th>
<th>DESCRIPTION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Human Capital Development</td>
<td>2002</td>
<td>The Human Capital Management Coalition, established in 2017, now includes 25 asset owners covering USD 2.8 trillion of assets.17</td>
</tr>
<tr>
<td>Human Rights</td>
<td>2002</td>
<td>Human Rights became a top ESG criterion for money managers in 2018, representing USD 2.2 trillion of assets.18</td>
</tr>
<tr>
<td>Climate Strategy</td>
<td>2013</td>
<td>The TCFD published recommendations in 2017 for climate-related financial disclosures. The initiative has the support of over 100 C-level professionals, corporations, financial institutions, stock exchanges, rating agencies, and index providers.19</td>
</tr>
<tr>
<td>Tax Transparency</td>
<td>2014</td>
<td>The UN Principles for Responsible Investment guide published in 2018 recommended evaluating and engaging on corporate tax strategy.20</td>
</tr>
<tr>
<td>Policy Influence</td>
<td>2017</td>
<td>Evidence emerged in 2018 that this was becoming a top shareholder concern, due to a filing by 74 institutional investors aimed at 50 U.S. companies.21</td>
</tr>
</tbody>
</table>

Source: RobecoSAM. Table is provided for illustrative purposes.

For some companies, the CSA provided early support to help shape and develop internal sustainability practices. For others, it provided a framework within which to think about sustainability in regions where regulations, investors, and consumers often lagged behind in sustainability thinking. Meanwhile, the ongoing quest to identify and measure under-

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18 [www.ussif.org](http://www.ussif.org).
19 For more information, see the [Final Report: Recommendations of the Task Force on Climate-related Financial Disclosures (June 2017)](http://www.ussif.org).
researched and underreported material ESG topics in the CSA has prompted consistent disclosure around current sustainability themes for all.\(^{22}\)

For investors, the DJSI provided one of the first opportunities to invest in a subset of global companies that are leading sustainability practices within their respective industries. Today, there are approximately USD 4.5 billion in assets in funds or other passive products tied to the DJSI (see Exhibit 2 for historical performance).

**Exhibit 2: Historical Performance of the DJSI World**

The impact of the DJSI on the behavior of companies and the sustainable investing landscape is widely acknowledged within sustainability circles. In August 2019, a group of academics from HEC Paris researched and confirmed the value of a company being included in the Dow Jones Sustainability Indices in a paper titled, “**Do Investors Actually Value Sustainability Indices?**” The research concluded that companies that are added to or remain within the DJSI “attract more attention from financial analysts” and that this also “lead(s) to an increase in the percentage of shares held by long-term investors indicative of a trend that professional investors are paying more attention to CSR-visible firms over time.” Additional research conducted on the Dow Jones Sustainability North America Index in 2018 also concluded that a company’s removal from or

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\(^{22}\) When the DJSI first launched in 1999, few companies were disclosing their sustainability performance. Indeed, this was in large part the impetus for establishing the CSA and the DJSI. By 2015, 92% of the world’s largest companies produced a CSR report, compared with just 64% in 2005, according to Meier, Stephan and Lea Cassar. “**Stop Talking About How CSR Helps Your Bottom Line,**” Harvard Business Review, 2018. Meanwhile, in the U.S., 85% of S&P 500 companies had issued a sustainability report in 2017, compared with less than 20% in 2011, according to the Governance & Accountability Institute.

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“I believe the perception of the DJSI, rather than the use has changed over the years… from a ‘badge of honor’ to be achieved to something tangible to measure progress against. The [CSA] is the toughest rating out there to complete. But the rigor of the assessment means it’s the best insight out of all the ones on the market… Our CEO has a specific focus on achieving sector leadership in the CSA.”

- James Wallace, Lead, ESG Integration, Sustainable Solutions and Ratings, Allianz SE
addition to the index has a statistically significant impact on its stock price, either negatively or positively, respectively.\textsuperscript{23}

Indeed, the idea that long-term investors would flow more capital into the leading sustainability performers within the DJSI was a key selling point from that initial pitch to create the world’s first sustainability benchmark more than 20 years ago. However, at that time, the concept of ESG investing did not even exist. As a groundbreaking and novel contribution to the financial markets, the DJSI has had a profound impact—not just on corporate sustainability performance but also, to some extent, on the way many investors think about and ultimately define company value.

**LOOKING AHEAD: WHAT’S NEXT FOR SUSTAINABLE INVESTING?**

As we consider the impact of the DJSI, it’s important to understand not just how the landscape has changed over time, but how it may continue to evolve. The trend toward increased efficiency and transparency in an increasingly data-driven world has had a profound impact on all industries and professions—to which traditional financial analysis is by no means exempt. As a result, more and more investors are demanding real-time, immediate access to extra-financial, but financially material, information (i.e., ESG) beyond traditional channels. As evidence continues to build that sustainable companies are associated with better financial returns, there is generally greater conviction in the returns to sustainable investing. The emergence and greater transparency of corporate sustainability performance data has made it increasingly easier for analysts to expand the sources of information for their financial analysis.

There is also growing impetus for investors to demonstrate the real impacts of their investments and the contributions they have made toward achieving a range of international policy commitments, from the landmark Paris Agreement to the UN Sustainable Development Goals. Thus, since the early days of socially responsible investing, the landscape has developed, matured, and come almost full circle—as investors once again seek to not only integrate material non-financial information through ESG, but to also identify measurable and lasting positive contributions for both people and the planet, in line with scientific targets and global megatrends.

Yet ESG means different things to different investors. Thus, emerging topics, themes, and innovations will continue to forge the future path of sustainable investing in an unpredictable fashion. Disruptive technologies and new modes of business are contributing to an ever-shifting landscape, while innovative solution providers are responding to some of the world’s most pressing challenges. These solution providers operate in new

thematic areas, such as digitization, robotics, battery storage, water, and agricultural technologies, thereby offering new investment possibilities with a much more visible social or environmental impact. Therefore, while the CSA (together with the influence of the DJSI) produced the first global sustainability scoring system, new sources of information, models, and tools—from big data, artificial intelligence, and satellite imagery—will continue to affect the evolving processes for determining company value.

<table>
<thead>
<tr>
<th>EXHIBIT 3: THE POSSIBLE FUTURE OF SUSTAINABLE INVESTING</th>
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</thead>
<tbody>
<tr>
<td>PRESENT</td>
</tr>
<tr>
<td>Patchy corporate disclosure</td>
</tr>
<tr>
<td>ESG analysis often associated with time lags</td>
</tr>
<tr>
<td>Company filings often do not consider ESG impacts</td>
</tr>
<tr>
<td>Policy commitments distinct from company performance</td>
</tr>
<tr>
<td>Sustainable assets often require analysis and certification</td>
</tr>
<tr>
<td>Traditional analysis and research</td>
</tr>
</tbody>
</table>

Source: S&P Dow Jones Indices, RobecoSAM. Table is provided for illustrative purposes.

Therefore, though it might seem paradoxical that the pioneers of sustainable indexing hope the term ESG one day disappears, we expect the notion to become redundant. As mainstream investment processes adapt to formalize the integration of these new and emerging sources of information, what was once reserved for sustainability-minded investors at the margins may soon become a key part of the standard investor framework. Perhaps even to the extent where ESG benchmarks need not be referred to as ESG at all.
APPENDIX: S&P DJI ESG INDICES

Since SAM and S&P Dow Jones Indices collaborated to launch the DJSI in 1999, S&P DJI continues to lead sustainable indexing solutions with a suite of more than 150 headline ESG benchmarks that continue to shape the sustainable investing landscape. From pioneering best-in-class approaches like the DJSI to mainstream strategies for integrating ESG across broad market benchmarks, S&P DJI offers a variety of ESG index solutions to accommodate the diverse ESG objectives for almost every type of investor, as highlighted by Exhibit 4.

<table>
<thead>
<tr>
<th>CATEGORY</th>
<th>DESCRIPTION</th>
<th>EXAMPLES</th>
</tr>
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<tbody>
<tr>
<td>Core</td>
<td>Best-in-class approaches like the DJSI that target the top 10% of ESG performers; broad market approaches, like the S&amp;P 500 ESG Index, designed to closely track the benchmark with similar risk/return profiles</td>
<td>• S&amp;P ESG Indices&lt;br&gt;• DJSI Series&lt;br&gt;• S&amp;P 500 Ex-Tobacco</td>
</tr>
<tr>
<td>Climate</td>
<td>Designed to address the risks and opportunities stemming from climate change and the low-carbon transition through carbon reduction objectives, fossil-fuel-free strategies, and forward-looking approaches aligned with the recommendations of the Task Force for Climate-related Financial Disclosures (TCFD)</td>
<td>• S&amp;P Global Carbon Efficient Indices&lt;br&gt;• S&amp;P Global 1200 Fossil Fuel Free Indices&lt;br&gt;• S&amp;P Carbon Price Risk 2030 Adjusted Indices</td>
</tr>
<tr>
<td>Thematic</td>
<td>Indices that focus on specific ESG issues, often with a relatively narrow sustainability objective</td>
<td>• S&amp;P Long-Term Value Creation (LTVC) Indices&lt;br&gt;• S&amp;P Global Clean Energy Indices&lt;br&gt;• S&amp;P/Drucker Institute Corporate Effectiveness Index&lt;br&gt;• Dow Jones Green REIT Indices</td>
</tr>
<tr>
<td>Fixed Income</td>
<td>Fixed income variants and a suite of indices providing access to the green bond market</td>
<td>• S&amp;P Green Bond Indices&lt;br&gt;• S&amp;P 500 Bond Investment Grade Carbon Efficient Index</td>
</tr>
</tbody>
</table>

Source: S&P Dow Jones Indices LLC. Table is provided for illustrative purposes.
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